Changes in Commissions of Duties and Management

Ube Industries, Ltd. announces that its board of directors meeting held today has decided the changes in commissions of duties effective on April 1, 2005 and in management officially elected at the board of directors meeting after the next general meeting held on 29 June, 2005 as follows.

1. Changes in Commissions of duties

Date of Issue: April 1, 2005

(Director)

| New | Currently | Name |
|-----------------------------------|------------------------------------|------------------|
| Director in charge of Chemicals & | Director in charge of Chemicals & | V-1 C1-: |
| Plastics Company, Specialty | Plastics Division, Specialty | Yukuo Suzuki |
| Chemicals & Products Company, | Chemicals & Products Division, and | (Senior Managing |
| and Energy & Environment Sector | Energy & Environment Division | Director) |

(Executive Officers)

| New | Currently | Name |
|-------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| | Vice-President and Executive Officer, | Hiroyuki Koike |
| Vice-President and Executive Officer | in charge of headquarters, and GM of | (Vice-President and |
| | General Affairs & Personnel Office | Executive Officer) |
| Special Assistant to President | Company President of Cement & Construction materials Company | Hiroaki Tamura (Senior Managing Executive Officer) |
| Group CTO and GM of Corporate Research & Development | GM of Production Division, Corporate Research & Development, and in charge of Business Creation & Development | Yasuhisa Chiba (Senior Managing Executive Officer) |
| Company President of Machinery & Metal Products Company | GM of Corporate Planning & Administration Office | Kazuhiko Okada (Senior Managing Executive Officer) |
| Chief Staff of Machinery & Metal Products Company | Company President of Machinery & Metal Products Company | Isao Tamura (Managing Executive Officer) |
| Company President of Specialty Chemicals & Products Company | GM of Specialty Chemicals & Products Division, GM of Business Development Unit, and in charge of Business Creation & Development | Koji Kihira (Managing Executive Officer) |

| Company President of Chemicals & Plastics Company | GM of Chemicals & Plastics Division | Nobuyuki Takahashi (Managing Executive Officer) |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| Group CCO, GM of General Affairs & Personnel Office, and in charge of CSR | GM of Finance Department and in charge of Ube Group Shared Service Department | Akinori Furukawa (Managing Executive Officer) |
| Company President of Cement & Construction Materials Company and GM of Cement Department | Company Vice-President of Cement & Construction Materials Company, GM of Cement Department, and in charge of Group Company Department, Construction Materials Division, and Resources & Products Division | Kazuma Sekiya (Managing Executive Officer) |
| In charge of Environment & Safety Department, Ube Corporate Service Department, and Central Hospital | GM of Procurement & Logistics Division and in charge of Environment & Safety Department, Ube Corporate Service Department, Central Hospital, and Health Care & Support Center | Kenichi Abe (Managing Executive Officer) |
| GM of Energy & Environment Sector and Procurement & Logistics Division | GM of Energy & Environment Division | Michio Takeshita (Executive Officer) |
| Group CFO, GM of Corporate Planning & Administration Office and Planning & Accounting Department | GM of Planning & Accounting Department | Masao Uno (Executive Officer) |
| GM of Production Division and Production Center | GM of Production Center, Ube Chemical Factory and in charge of UNO Project of Chemicals & Plastic s Division | Katsunori Suzuki (Executive Officer) |
| GM of Asia Operational Unit of Chemicals & Plastics Company and in charge of Thai Synthetic Rubbers Co., Ltd., Ube Nylon (Thailand) Ltd., and Thai Caprolactam Public Co., Ltd. | GM of Asia Operational Unit of Chemicals & Plastics Division and in charge of Thai Synthetic Rubbers Co., Ltd., Ube Nylon (Thailand) Ltd., and Thai Caprolactam Public Co., Ltd. | Charunya Phichitkul (Executive Officer) |
| Company Vice-President of Chemicals & Plastics Company and GM of Europe Operational Unit | GM of Europe Operational Unit and in charge of Ube Corporation Europe, S.A. | Shinobu Watanabe (Executive Officer) |

2. Changes in Management

Date of Issue: June 29, 2005 (Representative Officers)

| New | Currently | Name | |
|-------------------------------------|-------------------------------------|------------------|--|
| Chairman af the Decart | Chairman of the Board | V: | |
| Chairman of the Board | President & Representative Director | Kazumasa Tsunemi | |
| President & Representative Director | Senior Managing Director | Hiroaki Tamura | |
| Representative Director | Senior Managing Director | Yasuhisa Chiba | |
| Representative Director | Senior Managing Director | Kazuhiko Okada | |

(Newly Appointed Directors)

| | Name |
|----------------------|--------------------|
| Director | Akinori Furukawa |
| Director | Masao Uno |
| Director (Part-time) | Yoshiomi Matsumoto |
| Director (Part-time) | Michitaka Motoda |

(Promoted Executive Officer)

| New | Currently | Name |
|--------------------------------------|-----------------------------------|---------------------|
| Group Chief Executive Officer | Senior Managing Executive Officer | Hiroaki Tamura |
| Vice-President and Executive Officer | Senior Managing Executive Officer | Yasuhisa Chiba |
| Vice-President and Executive Officer | Senior Managing Executive Officer | Kazuhiko Okada |
| Senior Managing Executive Officer | Managing Executive Officer | Koji Kihira |
| Senior Managing Executive Officer | Managing Executive Officer | Nobuyuki Takahashi |
| Senior Managing Executive Officer | Managing Executive Officer | Akinori Furukawa |
| Senior Managing Executive Officer | Managing Executive Officer | Kazuma Sekiya |
| Managing Executive Officer | Executive Officer | Michio Takeshita |
| Managing Executive Officer | Executive Officer | Masao Uno |
| Managing Executive Officer | Executive Officer | Katsunori Suzuki |
| Managing Executive Officer | Executive Officer | Charunya Phichitkul |

(Newly Appointed Executive Officers)

| New | Commissions of Duties | Name |
|-------------------|-----------------------------------|-----------------|
| | GM of Production & Technology | |
| Executive Officer | Division of Cement & Construction | Tetsuo Sueshige |
| | Materials Company | |
| Executive Officer | Vice-GM of Corporate Research & | N. I Y. |
| | Development | Makoto Umetsu |

| Executive Officer | Vice-President of Specialty Chemicals & Products Company and in charge of API & Intermediates Business Unit, Fine Chemicals Business Unit, and Electronic Parts Development Project | Nobuyuki Taenaka |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| Executive Officer | GM of Finance Department and in charge of Ube Group Shared Service Center | Takanobu Kubota |

(Newly Appointed Auditors)

| | Name |
|---------------------|------------------|
| Auditor | Kazuo Yamanaka |
| Auditor (Part-time) | Hiroshi Takimoto |

(Directors to Retire)

| Currently | Name |
|----------------------------------------------------|------------------------------------------|
| Executive Vice-President & Representative Director | Hiroyuki Koike (Appointed to Be Advisor) |
| Senior Managing Director | Yukuo Suzuki (Appointed to Be Advisor) |
| Senior Managing Director | Tadaaki Hirano (Appointed to Be Advisor) |
| Managing Director | Isao Tamura (Appointed to Be Advisor) |

(Executive Officers to Retire)

| Currently | Name |
|--------------------------------------|----------------------------------------------------------|
| Group Chief Executive Officer | Kazumasa Tsunemi (Concentrated on Chairman of the Board) |
| Vice-President and Executive Officer | Hiroyuki Koike (Appointed to Be Advisor) |
| Managing Executive Officer | Isao Tamura (Appointed to Be Advisor) |

(Auditors to Retire)

| | Name |
|---------------------|------------------|
| Auditor | Tadashi Yamamoto |
| Auditor (Part-time) | Koichi Fukuda |